



April 17, 2014

Miami-Dade County
111 NW 1st Street
Miami, Florida 33128

Subject: Recommendation of SCS ES Consultants

To whom it may concern:

SCS ES Consultants has been an integral part of our firm's environmental, civil, permitting and site development engineering for almost a decade. During this time, SCS has proven invaluable to most of the firm's subsidiaries, including Florida East Coast Industries, Flagler East Coast Railway, Flagler Development Group, All Aboard Florida, South Florida Logistics, Flagler Global Logistics and Parallel Infrastructure. Since joining the project team in 2007, SCS has proven to be an invaluable asset and resource to many of our highest-profile projects. Their strong relationships with key regulatory agencies have been tremendously helpful in developing "outside of the box" solutions to the complicated problems and design challenges faced on many projects. As an example, SCS proposed an innovative closure solution for our Hialeah Rail Yard, which incorporated Best Management Practices as a means to minimize worker exposure to impacted soil. This particular closure is likely the first of its' kind; however, the, "outside of the box" approach, seems typical of SCS' commitment to serving our best interests.

In our eyes, SCS' diverse expertise with issues ranging from due diligence during property acquisition to civil design during site redevelopment, makes them the turnkey consulting firm to retain for environmental services. In addition to the quality of services SCS has provided, they have demonstrated their ability to meet the industry's aggressive scheduling constraints, health/safety concerns, and have developed a synergy coordinating with many of the other consultants working on our projects. Overall, SCS ES Consultants has exceeded our many expectations, and we are very thankful for their help on our many projects.

If you have any further questions please feel free to contact me at (305) 520-2372.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jose M. Gonzalez", is written over a large, stylized blue circular flourish.

Jose M. Gonzalez
Senior Vice President-Corporate Development
Florida East Coast Industries